





### **Reviewed Interim Results**

for the six months ended 31 March 2017

23 May 2017 Anton Pillay: Chief Executive Officer John Snalam: Chief Financial Officer

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### Financial highlights & AUM

Results in line with management's expectations

**Total AUM** decreased to R576bn (-4%) **Total net outflows** for the period of R34.6bn

# Consistent long-term performance across all core funds

 All our portfolios have outperformed their benchmarks over periods of 20 years Revenue
R1.9bn

Diluted headline earnings per share

220.7c

Interim dividend
220c





# Coronation is focused on delivering long-term results to our stakeholders

We remain an active manager with a valuation-driven investment philosophy

# Our key focus is investment outperformance – we put clients' interests before profits

Our business is cyclical. Revenue is geared to market returns and the outperformance we generate

# Current challenging market environment impacts saving levels, which ultimately affects our business

- Low growth, high unemployment
- Impact of ratings downgrade on economy
- Regulatory and policy uncertainty
- Profound global political and economic changes

We have enhanced our shareholder engagement and thank shareholders for their support



## Continued market volatility and uncertainty

Not always reflected in the headline

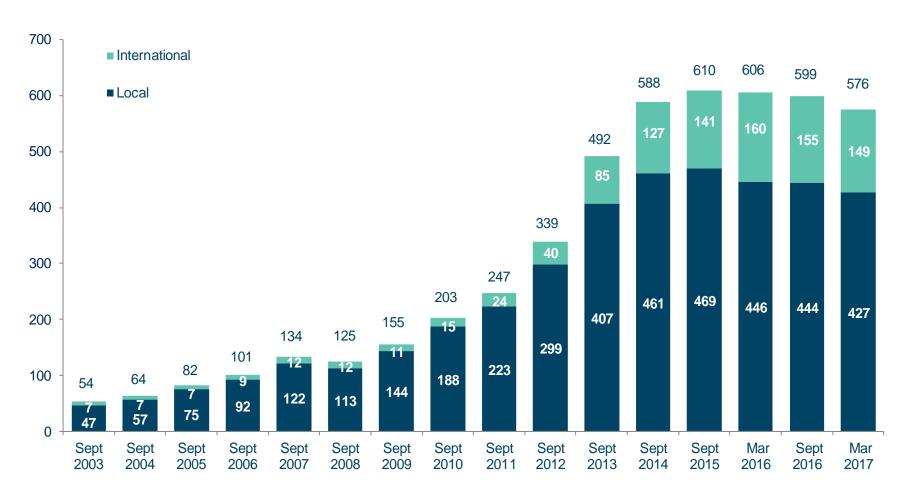
	3 months March 2017 %	6 months March 2017 %	12 months March 2017 %
All Share (ZAR)	3.78	1.60	2.53
Resources	2.66	1.43	16.67
Small Cap	4.54	5.15	13.47
Industrials	6.63	1.63	0.05
Financials	(1.08)	1.78	(1.81)
USD/ ZAR exchange	2.08	2.27	9.27
MSCI ACWI (USD)	6.91	8.18	15.04
MSCI Emerging Markets (USD)	11.45	6.80	17.22

Source: Deutsche Bank



## Assets under management (Rbn)

#### Supported by strong capital appreciation



# Significant manager of institutional assets in SA

# Re-opening of top-performing strategies to new institutional clients

- In 2012, SA Equity and Multi-Asset portfolios were closed to new institutional clients with the aim of protecting our ability to deliver on long-term performance objectives
- Given flows over last two years, these strategies have been re-opened to new clients in March 2017
- Our complete range of portfolios is now available to clients

**Institutional AUM of** 

**R350**bn

Local and international clients

All our institutional portfolios have outperformed their benchmarks over

15 & 20 years

#### Institutional assets in SA

Total **net outflows** from institutional business of R30bn (adjusted for assets on notice at 31 March 2017)

#### Local client net outflows for the period affected by

- Closure to new institutional investors in our biggest SA product categories for past five years
- Rebalancing of portfolios. Coronation has held a disproportionately large market share after attracting cumulative flows over the last 6-7 years that were higher than anticipated
- SA retirement funds remain a net outflow market
- BEE, increased competition

Re-opening of some of our top-performing portfolios provides us with the opportunity to deliver investment excellence to a diverse group of clients

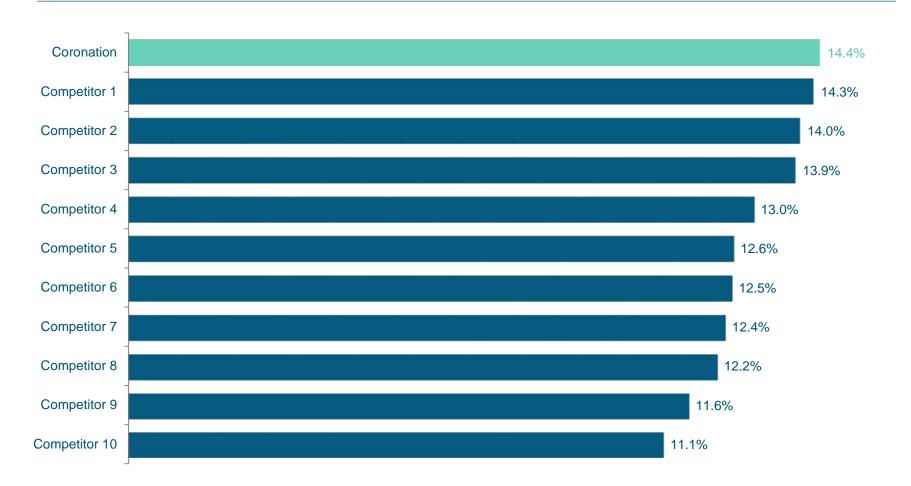
#### Global institutional assets

- Continued support from international clients with inflows of R3bn for the period
- We continue to enhance our relationships with global asset allocators, mainly in Global Emerging Markets strategy and Global Managed strategies
- We are building on the track records of our Global Equity and Global Frontiers strategies



### **Global Balanced**

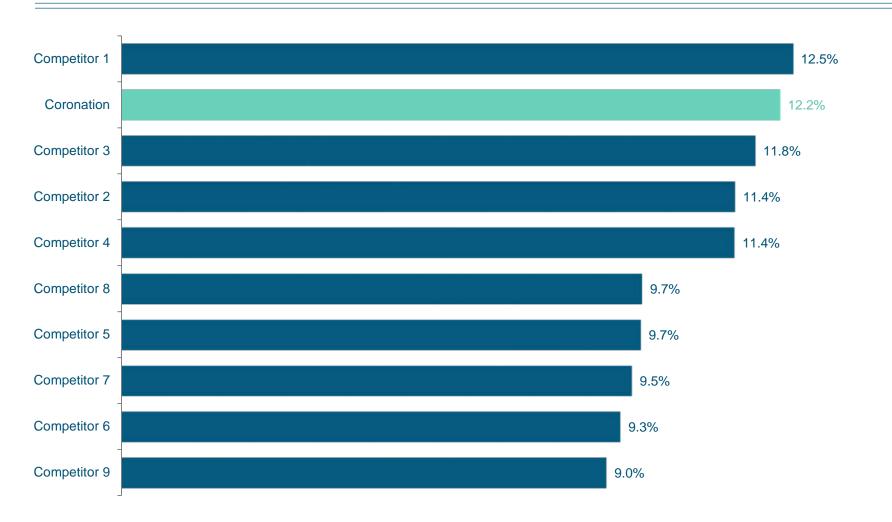
Compelling long-term performance (5 years)





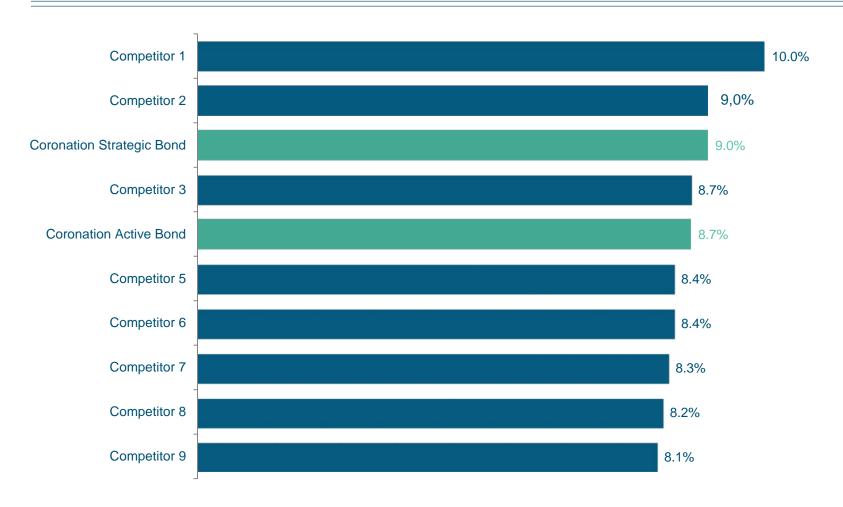
### **Global Balanced**

Compelling long-term performance (10 years)





# Fixed income strategies Compelling performance (5 years)





# Houseview Equity Exceptional active returns (alpha) over 23 years

	1 Year %	5 Years (p.a.) %	10 years (p.a.) %	*Since inception (p.a.) %
Houseview Equity	4.9	14.4	12.5	17.7
Benchmark	2.7	12.7	10.3	14.8
Active return	2.2	1.6	2.2	2.9

Since inception - October 1993



# Coronation Global Absolute portfolio Consistently outperformed inflation over significant periods

	5 years (p.a.) %	10 years (p.a.) %	*Since inception (p.a.) %
Global Absolute	11.8	11.1	16.1
CPI	5.7	6.4	6.2

<sup>\*</sup> Since inception – August 1999



# **GEM Equity Strategy**

	1 Year %	5 Years (p.a.) %	*Since inception (p.a.) %
Global Emerging Markets Equity Strategy	19.2	4.0	6.4
Benchmark	17.2	1.1	1.7
Active Return	2.0	2.9	4.7

<sup>\*</sup> Since inception – 14 July 2008



## Strong international track record

US dollar returns since their respective launch dates

Offshore USD Funds	Active return* %	Launch date
Global Equity Fund of Funds	2.0	01-Jul-00
Global Emerging Markets Equity Strategy	4.7	14-Jul-08
Global Bond	2.3	01-Oct-09
Africa Frontiers Strategy	7.2	01-Oct-08
Global Capital Plus	7.2	01-Sep-09
Global Managed	2.2	01-Mar-10

<sup>\*</sup> Annualised active return for institutional portfolios (gross of fees) since launch to 31 March 2017

#### **Retail assets**

Coronation remains one of the foremost managers in the unit trust industry

**Net outflows of R4bn** for the six months a big improvement on experience in prior interim period

- Following sustained periods of rapid growth and disproportionate share of industry flows
- Significant slow down at industry level to R4bn inflow for past 6 months compared to R50bn average past four interim periods\*

#### We remain focused on client outcomes

- Meaningful fee changes now implemented after 12-month transition period
- Continued investment in retail client-facing infrastructure
- Excellent long-term performance across products

Retail AUM of R226bn
Sept 2016: R225bn

Market share of

12.8%

of long-term assets in CIS industry

<sup>\*</sup> Source: Morningstar data; Coronation classification. Based on retail funds excl. domestic funds of funds and money market funds



# **Domestic flagship funds**

Competitive track records

	Fund	5-year ranking	10-year ranking	Since inception ranking
LT Growth (equity only)	Top 20	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile
LT Growth (multi asset)	Balanced Plus	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile
Income &	Capital Plus	2 <sup>nd</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile
Growth	Balanced Defensive	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile
Income only	Strategic Income	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile

Source: Morningstar as at 31 March 2017



## Global and worldwide flagship funds

Consistently competitive

	Fund	5-year ranking	10-year ranking	Since inception ranking
LT Growth	Global Emerging Markets	1 <sup>st</sup> Quartile	-	1 <sup>st</sup> Quartile
(equity only)  Global Opportunities  Equity	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	1 <sup>st</sup> Quartile	
LT Growth (multi asset)	Global Managed	1 <sup>st</sup> Quartile	-	1 <sup>st</sup> Quartile
Preservation & growth	Global Capital Plus	2 <sup>nd</sup> Quartile	-	1 <sup>st</sup> Quartile

Source: For GEM [USD]: Bloomberg as at 31 March 2017 | For all other funds [Rand-denominated]: Morningstar as at 31 March 2017





Financial results

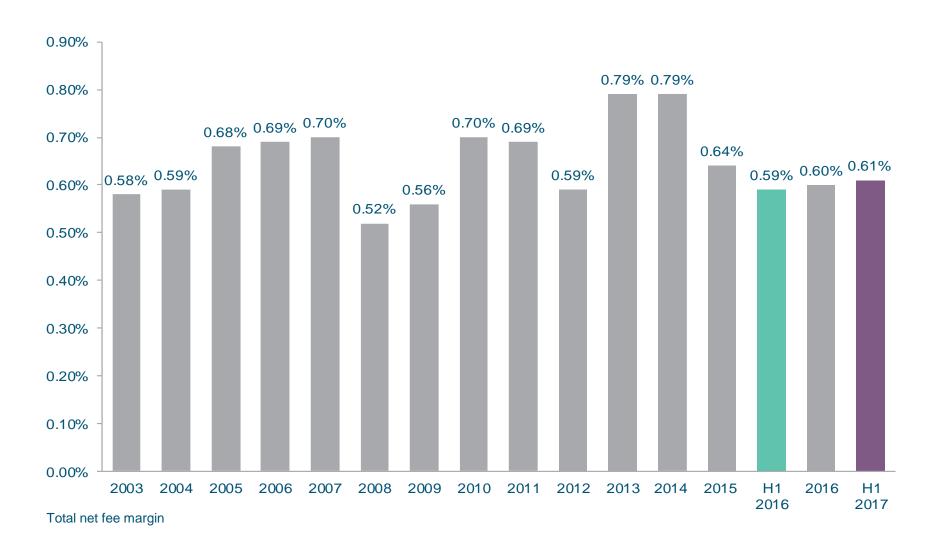


# Robust revenue in tough environment

	H1 2017	Change (H1 2016)
Revenue (from fund management)	R1 936m	(6%)
Profit (from fund management)	R1 012m	(4%)
Profit after tax	R 763m	(5%)
Cost to income ratio	47.9%	3%



## Net fee margin reflective of cyclical business





## Dividend declared reflects cash earnings

	Change	March 2017	March 2016
Diluted HEPS (cents)	(4%)	220.7	229.7
Interim dividend per share (cents)	(4%)	220	229
Actual shares in issue (31 March 2017)		349 799 102	349 799 102



# Variable cost model continues to contribute to effective management of total costs

#### **Protect shareholders in down years**

	Change	March 2017 R'm	March 2016 R'm
Fixed costs	(7%)	300	280
Variable costs – including distribution costs	15%	633	743
Variable costs – excluding distribution costs	7%	504	543
Total operating expenses – excluding finance expenses	9%	933	1 023



## **Fixed costs increased**

Driven by continued investment in business

	Change	March 2017 R'm	March 2016 R'm
Total fixed costs	(7%)	300	280
- Employee costs	(6%)	136	128
- Information technology	(24%)	51	41
- Professional fees	5%	19	20
- Marketing	16%	38	45
Employee complement		294	287

#### **Transformation**

Key strategic focus

- Level 3 contributor in terms of FSC scorecard
- More than 50% of our employees are female
- 57% of the board of directors are black

# Material transformation of SA-focused investment team

- 43% of senior portfolio managers in the team are black
- 3 out of 4 leadership roles are black (Head of Fixed Income, Head of SA Equity Research, Head of SA Equity)

#### **Black business development**

- Black stockbroker initiative started 10 years ago
- Founded African Harvest & Kagiso Asset Management
- Sponsor and funder of ASISA's IFA Development programme, providing business support to 50 black advisors
- SME Fund participant (CEO Initiative)

Black-owned 23.2% as measured by the FSC

53\_2%
of total employees in SA are black,
of which more than 60% are female

75% of our executive committee are black





#### Our focus is on

- Maintaining our position in SA market
- Building on our international growth prospects

Local and international financial markets continue to remain volatile and uncertain. This creates opportunities to take up long-term positions that could ultimately deliver compelling returns for our clients over meaningful periods

# We remain committed to our long-term investment approach and the recent performance of our funds is encouraging

We remain singularly focused on the delivery of active returns over meaningful periods and excellent service to all our clients. Given this focus:

- We are confident that we can build on our well-established relationships with global asset allocators in the years ahead;
- The re-opening of products to new local clients provides an opportunity to attract clients who were previously excluded







### **Disclaimer**

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## **About Coronation Fund Managers**

- Founded in Cape Town, South Africa, in 1993 with zero assets under management
- Listed in 2003
- 25% employee-owned
- An independent fund manager with no safety-net of in-house assets
- Singular focus on asset management, outsourcing non-core components of business
- An active manager with a long-term valuation-driven investment approach
- A single global investment team and process
- SA-based business with offices in Cape Town, Johannesburg, Pretoria as well as London and Dublin





## **Local market indicators**

as at 31 March 2017

	3 years (p.a.) %	5 years (p.a.) %	10 years (p.a.) %
All Share	5.98	12.49	9.82
All Bond	7.45	7.38	8.06
Listed Property	14.48	15.81	14.24
AF Money Market	6.78	6.23	7.41
MSCI World (ZAR)	14.36	22.32	10.78
Global Bonds (ZAR)	7.08	11.19	9.53
CPI	5.48	5.68	6.35
USD/ZAR	(7.73)	(10.59)	(5.93)

Source: I-Net Bridge

Thank you